



European Rail Summit

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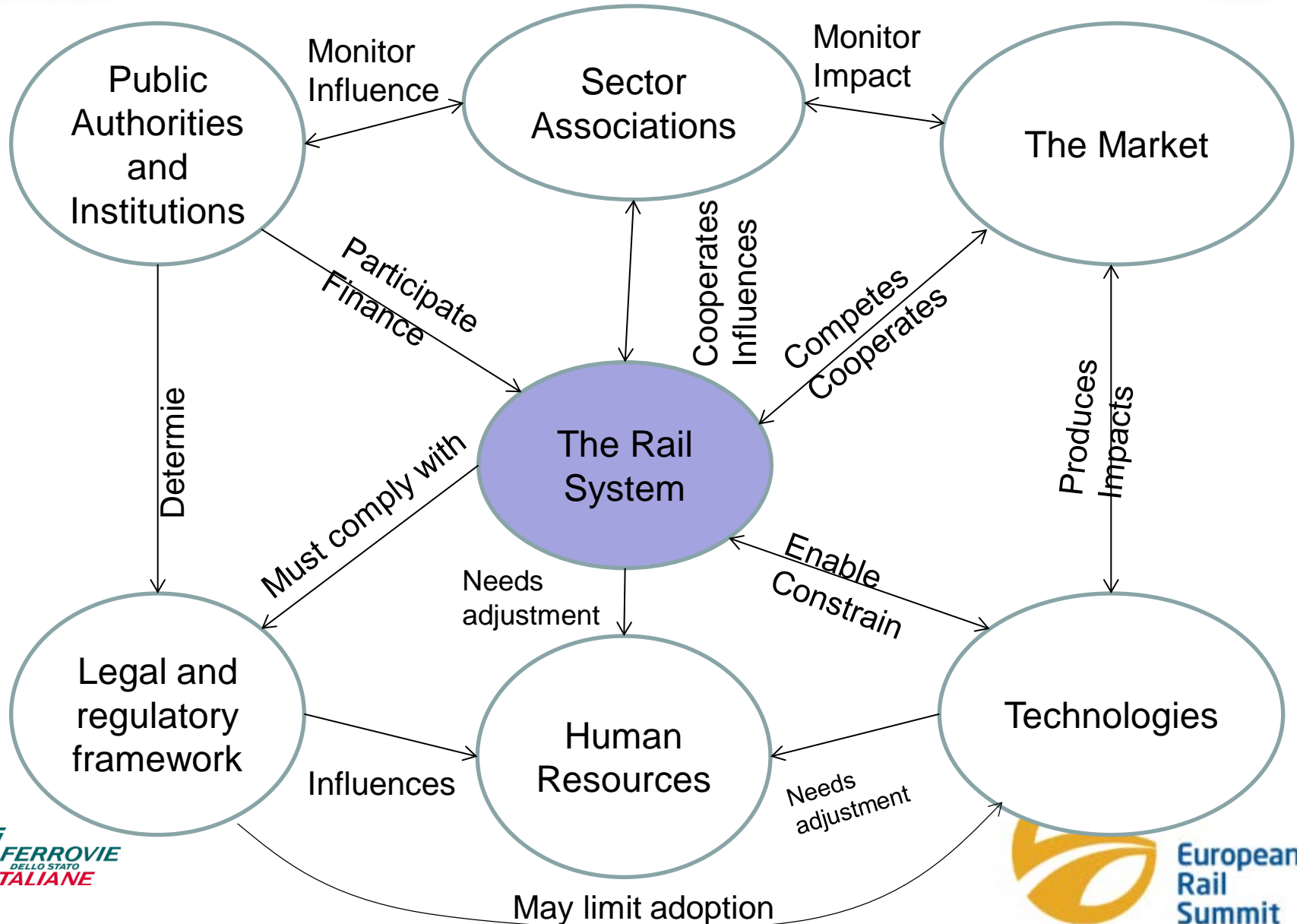
What *exactly* is Innovation?



Handbook per il Piano Innovazione

- New and/or unique *concepts* of products and services and how to bring them to Market
- New and/or unique *concepts* in how the Company operates

Effective innovation happens in a context



The «Data Economy»

By 2020, establish the framework for a
European multimodal transport information, management and payment system

EC White Paper for Transport 2011

Digitalization
A pervasive Transformation of the foundation technologies underpinning the economy

New products, services, producers consumers, markets, jobs...

An *outcome* of digitalization

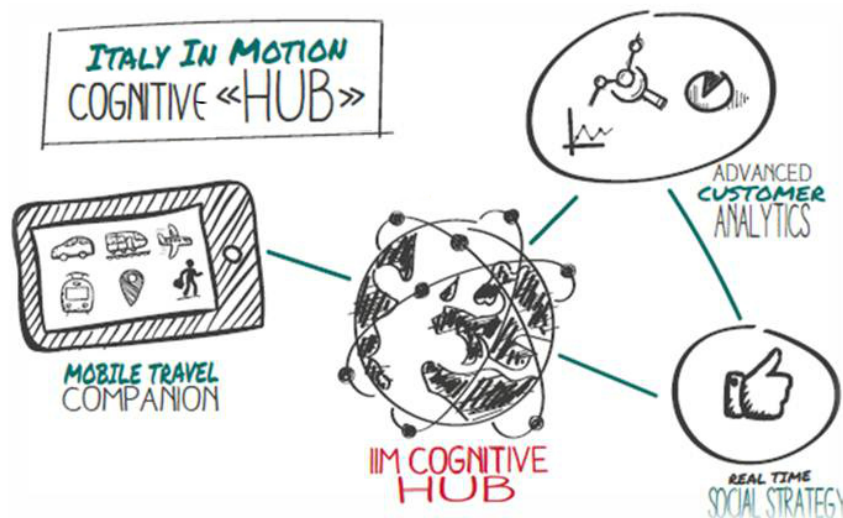
Customers, most personnel and some suppliers **ALREADY LIVE AND WORK IN A DIGITAL ENVIRONMENT**:

they describe themselves, their needs or their products, procure and exchange goods and services, plan, coordinate and communicate **through digital technology**.

A DIGITAL RAILWAY IS AN EXTENSION OF THIS ENVIRONMENT,

acting as a trusted knowledgeable and intelligent provider of solutions to mobility problems that arise in the pursuit of the Customer's daily lives:

- ❑ its main **product is mobility problem-solving**
- ❑ its main production asset is **mobility know-how**



A DIGITAL RAILWAY IS A
“**COGNITIVE HUB**” PROVIDER OF
MOBILITY SOLUTIONS



NEVER STOP LEARNING

LEARNING: the ability to recognize successful responses to recurring problems and to reuse them

Research is essential

- Innovation is about the extension of what we *know*, not just of what we *can*

